

UNITED STATES OF AMERICA

The State of  Washington

Secretary of State

I, **STEVE R. HOBBS**, Secretary of State of the State of Washington and custodian of its seal, hereby issue this

ARTICLES OF INCORPORATION

to

THE OPERATOR PROJECT

A **WA NONPROFIT CORPORATION**, effective on the date indicated below.

Effective Date: 10/04/2023

UBI Number: 605 338 783



Given under my hand and the Seal of the State
of Washington at Olympia, the State Capital



Steve R. Hobbs, Secretary of State

Date Issued: 10/04/2023